

Company name: Scala, Inc.  
 Representative: Hideaki Nitta, Director, Representative Executive Officer & President  
 Security code: 4845  
 Listing: Tokyo Stock Exchange Prime Market  
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**Notice Regarding the Acquisition of Own Shares**  
**through Off-Auction Own Share Repurchase Trading (ToSTNeT-3)**  
 (Pursuant to Article 165, Paragraph 2 of the Companies Act)

Scala, Inc. (the "Company") hereby announces that, at a meeting held on March 24, 2026, its Board of Directors resolved to acquire its own shares pursuant to Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to Article 165, Paragraph 3 of the same Act. The Board also determined the specific method of acquisition, as described below.

**1. Reason for Acquisition of Own Shares**

The Company has decided to acquire its own shares to improve capital efficiency, increase equity value per share by reducing the number of outstanding shares, and implement flexible capital policies in response to future changes in business and market environments.

**2. Method of Acquisition**

The Company will purchase its own shares at today's (March 24, 2026) closing price of 348 yen through the Tokyo Stock Exchange's off-auction own-share repurchase trading system (ToSTNeT-3) at 8:45 a.m. on March 25, 2026. The purchase order will not be routed to any other trading systems or trading times. The purchase order will be valid only at the designated trading time mentioned above.

**3. Details of the Acquisition**

(1) Class of shares to be acquired	Common stock of the Company
(2) Total number of shares to be acquired	270,000 shares (maximum) (1.55% of total shares outstanding, excluding treasury shares)
(3) Total amount of share acquisition costs	93,960,000 yen (maximum)
(4) Announcement of acquisition results	The acquisition results will be announced after the close of trading at 8:45 a.m. on March 25, 2026.

Note:

- (1) The number of shares to be acquired will not change. However, depending on market conditions and other factors, it is possible that a part or all of the acquisition may not be executed.

- (2) The purchase will be executed based on sell orders corresponding to the planned number of shares to be acquired.
- (3) Certain shareholders have informed the Company of their intention to sell their shares of the Company's common stock.

[Reference]

Status of treasury shares as of December 31, 2025:

- (1) Total number of shares outstanding (excluding treasury shares): 17,368,245 shares
- (2) Number of treasury shares: 400,014 shares

<p>Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.</p>
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